

HK AG – Growth with Vision

- Annual General Meeting approves discharge of Executive Board and Supervisory Board
- Dividend of €0.06 per share confirmed
- Change in Supervisory Board: Julian Whitehead succeeds Dr. Regina Engelstädter
- Completion of HK100 investment programme, launch of “HK Evolution” (€150 million by 2030)
- Order intake in 2024 at record high (€426 million), strong first half of 2025
- Focus market USA, acquisition of Chrom-Müller Metallveredelung GmbH, new system solutions

At today’s Annual General Meeting, H&K AG’s shareholders approved the main agenda items by a large majority. The Executive Board and Supervisory Board were discharged for the 2024 financial year. The dividend of €0.06 per share, as in the previous year, was confirmed. Furthermore, a change in the Supervisory Board was resolved: Dr. Regina Engelstädter is leaving the committee at her own request. The Annual General Meeting elected Julian Whitehead, former CFO of MBDA and Executive Vice President Global Business & Strategic Programmes at Airbus Defence and Space, as a new member of the Supervisory Board. Mr Whitehead brings more than thirty years of experience in leading positions within the European security and defence industry to the committee.

Strong 2024 financial year – order intake at record level

In the 2024 financial year, Heckler & Koch recorded an order intake of €426.2 million – the highest in the company’s history. Revenue rose to €343.4 million, operating profit (EBITDA) reached €63.1 million, net income amounted to €31.5 million, and operating cash flow exceeded €100 million for the first time.

“We experienced a very strong financial year in 2024 – driven by strategic clarity, operational excellence, and high demand for our products,” explained CEO Dr.-Ing. Jens Bodo Koch. “Heckler & Koch is now more profitable, independent, and efficient than ever before.”

Investment drive: From HK100 to “HK Evolution”

The HK100 investment programme saw around €100 million invested in the modernisation of the Oberndorf site between 2020 and 2025. This included new production facilities, a logistics centre, and the start of the shooting and assembly centre. The next programme begins seamlessly: Under the title “HK Evolution”, Heckler & Koch will invest €150 million over the next five years – in Germany and the USA. The



aim is to expand technological capabilities, strengthen industrial capacities, and position the company as a system provider in the defence sector.

“The new programme is a clear commitment to the company’s future viability and to the responsibility we bear as part of the European and transatlantic security architecture,” said CFO Andreas Schnautz.

With the acquisition of surface specialist Chrom-Müller Metallveredelung GmbH in 2024, the company also deliberately strengthened its own value chain.

International success, new products, expanding portfolio

Heckler & Koch is consistently expanding its presence in the USA – with the pistol CC9 specifically developed for the US market, new customers in the public sector, and the strengthening of local manufacturing.

In the product segment, the company presented the following in 2024:

- the HK421 infantry machine gun,
- the G210 precision semi-automatic rifle,
- the G39 suppressed special weapon,
- and a new AI-based drone defence system with programmable airburst ammunition.

“We focus specifically on operationally relevant innovations that address real needs – quickly, robustly, uncompromisingly,” said Sales Director Marco Geißinger. “The combination of technological expertise and user focus is our strength.”

Outlook for 2025: Growth continues

Already in the first half of 2025, order intake is almost at the level of a full year – a clear sign of continued strong demand. At the same time, production capacities, workforce, and international presence are increasing.

CEO Dr. Koch emphasised: “Heckler & Koch stands on solid economic ground, is strategically well positioned, and with its products makes an indispensable contribution to equipping the defenders of peace, freedom and democracy.”